

PARTNERSHIP AGREEMENT

BETWEEN THE

GOVERNMENT OF TASMANIA

AND THE

CRADLE COAST AUTHORITY

10 OCTOBER 2001
(REVISED NOVEMBER 2003)



PARTNERSHIP AGREEMENT GOVERNMENT OF TASMANIA AND THE CRADLE COAST AUTHORITY

AN AGREEMENT made the ten October, two thousand and one.
BETWEEN

THE CROWN IN RIGHT OF THE STATE OF TASMANIA, and
THE Cradle Coast Authority

WHEREAS the Government of Tasmania and the Cradle Coast Authority are committed through this and subsequent Agreements to create a genuine, cooperative working relationship to promote sustainable economic, social and environmental development in the Cradle Coast region of Tasmania;

AND WHEREAS the Parties to this Agreement

ACKNOWLEDGE the important role that this regional organisation plays in the social, environmental and economic development of the communities it serves;

RECOGNISE that the strength and sustainable growth of Tasmania's regional economies is vital to the overall development of the Tasmanian economy;

RECOGNISE that an active partnership between the State Government and the region is central to identifying opportunities to maximise growth and to building on the State's economic, environmental and social strengths;

ACKNOWLEDGE that Partnership Agreements are a key tool for building on the comparative advantage of priority areas, driving region-wide development objectives and outlining priority tasks to achieve economic, environmental and social development goals;

ARE COMMITTED to the adoption of economic, environmental and social development outcomes and service delivery arrangements with most benefit to the Cradle Coast region.

THE PARTIES AGREE AS FOLLOWS:

Section 1 - Application and Interpretation

“Cradle Coast Authority (CCA)”

means the Authority charged with representing the interests of the region comprising Burnie City, Central Coast, Circular Head, Devonport City, Kentish, King Island, Latrobe, Waratah-Wynyard and West Coast Councils.

“Parties” means the State Government and the Cradle Coast Authority.

“Partnership Agreement”

means this agreement between the Parties.

“State” means the Crown in right of the State of Tasmania.

“Cradle Coast Region”

means the region covering the municipalities of Burnie City, Central Coast, Circular Head, Devonport City, Kentish, King Island, Latrobe, Waratah-Wynyard and West Coast Councils.

Section 2 - Principles of Partnership Agreements

2.1 Partnership Agreements reflect the State's desire for improved cooperation between the State Government and the region.

2.2 Within a partnering framework, the State will maintain responsibility for services that require uniform standards or consistency. The State will also retain responsibility

for State-wide economic development and social issues.

2.3 Changes in responsibilities should achieve overall efficiency across the region.

2.4 Where services are more effectively and efficiently delivered at the local or regional level, agreement will be reached on appropriate funding arrangements.

2.5 Unless otherwise specified this Agreement is not intended to, and does not create binding legal relations between the Parties.

2.6 Any amendment of existing service delivery or asset ownership arrangements will be the subject of contractual arrangements as stipulated within the schedules to this Agreement, to ensure appropriate accountability and transparency of implementation.

2.7 Results from Partnership Agreements should be measurable through agreed performance indicators.

2.8 The Parties recognise the importance of ensuring that the Cradle Coast regional community is informed and involved in the Partnership Agreement process.

2.9 Where the outcome from a Schedule to this Agreement is a report containing findings and recommendations, it is the intention that those findings and recommendations may be advanced by incorporating them into a separate Schedule to this Agreement.

Section 3 – Scope of the Regional Agreement

3.1 This Agreement sets out joint objectives, actions and performance measures in mutually agreed areas.

3.2 This Agreement addresses issues determined to have regional significance in terms of the scale at which they are addressed and/or their strategic importance to the region.

3.3 This Agreement does not restrict the ability of individual Councils to enter into bilateral Agreements with the State Government.

Section 4 - Desired Outcomes

4.1 Through this and subsequent Partnership Agreements, the Parties will identify new opportunities to promote economic development and job creation, enhance community wellbeing and implement sustainable environmental policies and practices.

4.2 The Parties recognise the desired outcomes are inter-linked, and the achievement of individual outcomes will be assisted by the strategies undertaken in respect of other outcomes.

4.3 In particular the parties have agreed that they wish to achieve outcomes in the following areas:

Regional Infrastructure Priorities

Economic Development

Tourism

Transport

Environment Planning and Land Management

Social and Community Issues

Information and Communication Technologies

Sport and Recreation

Cultural Planning

Education

Crime and Community Safety Initiatives

Effective Financial Arrangements

Section 5 – Achievement of desired Outcomes

5.1 The Schedules to this Agreement deal with the specific outcomes the Parties wish to achieve together with implementation strategies. The Schedules should be interpreted in accordance with Sections 1, 2, 3 and 4 of this Agreement.

Unless specifically mentioned, nothing in this Agreement affects any existing or future commitment or obligation entered into outside the terms of this Agreement. Where an outcome requires specific commitment from one or more Councils in the region, that issue will only proceed with the formal involvement and agreement of those Councils.

5.4 Changes agreed by the Parties to service delivery arrangements or asset ownership or the transfer and use of funds, including arrangements involving those Councils named in the definition of the Cradle Coast Authority in Section 1, will be the subject of contracts separate to this Agreement setting out the respective obligations. These arrangements will be subject to an appropriate assessment of relevant public interest, risk, cost benefit and relevant National Competition Policy considerations.

Section 6 - Review

6.1 The operation of this Agreement will be reviewed within three months of the expiry of a three year period commencing on the date of signing of the Agreement.

6.2 The Parties will review progress at least twice each year during the life of the Agreement. This is an opportunity for issues and priorities to be discussed and confirmed and for additional issues to be considered for possible inclusion in the Agreement.

6.3 The Agreement including Schedules may be amended by agreement between the Parties.

6.4 The State will ensure that an annual report is provided to the Parliament on the state of Partnership Agreements, and the Cradle Coast Authority will ensure that a report on the operation of the Agreement is included in their Annual Report.

6.5 The Parties agree that they will prepare and exchange regular reports on the progress of the Agreement.

6.6 The Parties agree that any disputes as to the operation of this Agreement will be negotiated initially through the Partnership Agreement Peak Group.

6.7 If it is not possible to resolve a dispute through the Peak Group, the Parties will seek resolution through independent professional mediation.

6.8 If the dispute cannot be resolved through independent professional mediation, the disputing party may withdraw from the Schedule or Schedules in dispute. The parties agree that in this event, the arrangements that existed prior to the Agreement will be reinstated.

6.9 Subject to any binding contract entered into in accordance with Clause 5.4 of this Agreement, the parties acknowledge their intention that in the event that this Agreement is terminated for any reason, responsibilities and resources will revert to the arrangements that exist at the date of signing this Agreement.

SIGNED for and on behalf of **THE CROWN**)
IN RIGHT OF THE STATE OF TASMANIA)
By the Hon Jim Bacon MHA)
Premier)
Minister for Tourism, Parks, Heritage and the Arts)

SIGNED for and on behalf of the **CRADLE COAST**)
AUTHORITY)
By Mr Roger Jaensch)
Executive Chairman)
Cradle Coast Authority)

Cradle Coast Authority Partnership Agreement

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1. REGIONAL INFRASTRUCTURE PRIORITIES

1.1 CRADLE VALLEY

Issues

The parties agree the key issues to be addressed are:

- Strategic investment in providing appropriate infrastructure to support the continued growth of tourism development in the Cradle Valley.
- Improved coordination, facilitation and communication of planning and development of the Cradle Valley Infrastructure Project across Agencies and levels of government.

Strategies

The Parties agree the strategies they will employ are:

- Development of a strategic tourism development plan for the Cradle Valley consistent with the tourism development framework established in the *Strategic Plan for the Tasmanian Tourism Industry 2001/2004*.
- The parties will also jointly:
 - Identify the underpinning infrastructure and management arrangements needed to support the plan;
 - Prioritise the infrastructure needs;
 - Develop an action plan with milestones; and
 - Identify the sources of funds, cost-sharing principles and management responsibilities for implementation of the action plan.

Performance Indicators

The parties agree the indicators to be used are:

- Within two months of signing this Agreement, infrastructure and project coordination needs will be identified.
- Within three months of signing this Agreement, priorities and project coordination arrangements will be agreed.
- Within four months of signing this Agreement, agreement on an action plan with milestones will be reached.
- Within four months of signing this Agreement, a strategic tourism development plan for the Cradle Valley will be developed.
- Implementation of the Cradle Tourism Development Plan had begun by the end of 2003.

SCHEDULE 1: REGIONAL INFRASTRUCTURE PRIORITIES

- Membership of the proposed Cradle Steering Committee had been formalised by the end of 2003..

1.2 FORMER BURNIE HOSPITAL SITE REDEVELOPMENT

Issues

The parties agree the key issues to be addressed are:

- The availability of the site in a condition suitable for substantial development that creates investment, employment and economic opportunities for the region.
- Development of a targeted investment attraction plan to drive appropriate development or redevelopment of this site, including processes that can later be applied to other strategic sites in the region.

Strategies

The Parties agree the strategies they will employ are:

- Working with Burnie City Council and other parties as appropriate, the parties will identify strategies for returning the site to an investment ready or greenfield status, taking into consideration all site remediation, ownership, future development and management options.
- Identify the preferred option for returning the site to an investment ready or green field status, based on the outcomes sought and the level of investment, associated risk and timeframes involved.
- Development of an implementation plan, including funding and management arrangements, with milestones to achieve investment ready or green field status for the site.
- Development of options and processes for securing substantial development of the site that could also be applied to strategic sites elsewhere in the region.

Performance Indicators

The parties agree the indicators to be used are:

- Within three months of signing this Agreement, the preferred option for returning the site to investment ready or greenfield status will be identified and the implementation plan and milestones will be finalised
- By November 2003, the processes and partnership arrangements for targeted investment attraction for substantial development of the site will have commenced.
- By December 2003, greenfield status of the site will be achieved.
- By January 2004, the preferred development on the site will have been identified, and negotiations with the successful proponent will have commenced.

1.3 DEVONPORT GATEWAY DEVELOPMENT PLAN

Issues

The parties agree the key issue to be addressed is:

- Presentation of Devonport's sea passenger arrival area, approaches, departures and immediate surrounds in a manner that creates a sense of arrival consistent with Tasmania's brand image and Devonport's status as Tasmania's major sea passenger entry point and tourist travel hub, with easy access to tourism information and services, commercial precincts, regional attractions and state-wide touring routes.

Strategies

The Parties agree the strategy they will employ is:

- Jointly convene a working group including Devonport City Council, Tourism Tasmania and other agreed stakeholders to gain commitment to joint investigation of options addressing the key issue, consistent with and as inputs to the Cradle Coast Regional Tourism and the Cradle Coast Regional Transport Plans, and other agreed initiatives.
- Facilitate and support investigations agreed to by the working group, including assistance in sourcing funding for any consultancies required.
- To support the Devonport Eastern Shore Project Special Committee in developing and prioritising projects undertaken in the joint investigation of options.
- To review priorities and projects developed by the Committee and jointly investigate resources for implementation.

Performance Indicators

The parties agree the indicators to be used are:

- By August 2003, a Project Officer of the Devonport Eastern Shore Project Special Committee had been appointed.
- By January 2004, priority projects will have been identified and developed by the Committee.
- By March 2004, resources for implementation for initial priorities will have been confirmed and implementation will have commenced.

2. ECONOMIC DEVELOPMENT

2.1 FOOD VALUE ADDING

Issues

The parties agree the key issues to be addressed are:

- Increased value adding of the food industry in the region through further processing, innovation and branding of produce.
- Increased employment, investment and export activity in the food value adding sector and related industries of the Cradle Coast region.
- The Cradle Coast Authority has allocated Sustainable Regions funding for targeted investment in priority projects within the food value-adding sector and is working with participants to review options for strategic investment to enhance the sector in the region.

Strategies

The Parties agree the strategy they will employ is:

- Collaboration in the form of information, advice and participation to enable the development of options for the strategic investment in the food value adding sector.
- Jointly consider the outcomes and processes for implementation of the options identified using the State Government's State of Growth framework
- Work together to ensure ongoing industry participation and support.
- Jointly consider potential funding and partnership arrangements in conjunction with other partners to implement identified projects.

Performance Indicators

The parties agree the indicators to be used are:

- By January 2004, specific project proposals will have been developed on a partnership basis with industry and other organisations.
- By July 2004, funding will have been secured and implementation of identified projects will have commenced.

2.2 WIND FARM RELATED MANUFACTURING

Issues

The parties agree the key issues to be addressed are:

- Supporting the establishment of long term business and employment opportunities associated with major wind-farm developments in this region
- Increased employment, investment and export activity in the wind farm related manufacturing industries of the Cradle Coast region.
- The Cradle Coast Authority has allocated Sustainable Regions funding for targeted investment in priority projects within the wind farm related manufacturing industry and is working with participants to review options for strategic investment to enhance the industry in the region.

Strategies

The Parties agree the strategy they will employ is:

- Collaboration in the form of information, advice and participation to enable the development of options for the strategic investment in the wind farm related manufacturing industry.
- Jointly consider the outcomes and processes for implementation of the options identified.
- Work together to ensure ongoing industry participation and support.
- Jointly consider potential funding and partnership arrangements in conjunction with other partners to implement identified projects.

Performance Indicators

The parties agree the indicators to be used are:

- By January 2004, specific project proposals will have been developed on a partnership basis with industry and other institutions.
- By July 2004, funding will have been secured and implementation of identified projects will have commenced.

3 TOURISM

Issues

The parties agree the key issues to be addressed are:

- Implementation of the Joint Industry/Government Strategic Business Plan, Tourism 21, and its implications for regional tourism particularly the Development Framework embracing touring routes and clusters.
- The development of a Regional Strategy for integrated tourism development in the Cradle Coast Region.
- An ongoing structure within the region embracing regional networks and partnerships.
- The integration of regional infrastructure and economic development initiatives generally within the Regional Tourism Strategy.

Strategies

The Parties agree the strategies they will employ are:

- Adopt a holistic planning approach to the concept of a regional framework to drive tourism development in Cradle Coast region.
- Jointly convene a strategic planning forum to evaluate options for implementing the Joint Industry/Government Strategic Business Plan, Tourism 21 in the region.
- Jointly develop a Regional Tourism Strategy embracing a regional management structure focused on networks, partnerships and continuous planning processes.
- Jointly consider all infrastructure proposals raised as part of the broader Cradle Coast Partnership Agreement in the context of the Regional Tourism Strategy.
- Strengthen partnerships across other parts of the State and with other regional authorities in the implementation of the Strategy.
- Jointly develop a Regional Events Strategy.

Performance Indicators

The parties agree the indicators to be used are:

- By September 2003, funding will be secured to support the implementation of the Touring Route Strategy.
- By April 2004, short term components of the Touring Route Strategy will be completed.
- By April 2004, the Regional Events Strategy will have been completed.

4. TRANSPORT

4.1 TRANSPORT

Issues

The parties agree the key issues to be addressed are:

- Implementation of the Cradle Coast Transport Plan so as to improve the economic and social well being of the region.
- Progression of projects previously identified by the Partnership Agreement process and the Transport Plan such as the Bass Highway upgrade west of Cam River, and future rail and freight options to Circular Head.
- The Commonwealth Government through Auslink is developing an integrated national land transport infrastructure network and developing a more strategic approach to the development and management of transport infrastructure.

Strategies

The parties agree the strategies they will employ are:

- Jointly develop arrangements for the ongoing management and stewardship of the Cradle Coast Transport Plan in the region, including the implementation of priority actions and projects and the identification and sourcing of funds through appropriate channels.
- Develop a prioritised program for upgrading the Bass Highway west of Cam River, including the future investigation of freight options in consultation with the community and local councils and actively seek funds for implementation.
- Ensure planning and development of the transport network is both strategic and delivers maximum, long term social and economic benefits to the region through all levels of planning (local, State and Commonwealth Government).

Performance Indicators

The parties agree the indicators to be used are:

- By March 2004, the Cradle Coast Transport Plan will have been finalised and launched.
- By February 2004, priority projects will have been identified and agreed for the Bass Highway west of Cam River.
- By June 2004, a final report/submission will have been completed to gain appropriate funding to begin implementation of short and long-term works for the Bass Highway west of Cam River.

4.2 ARTHUR RIVER ROAD

Issues

The parties agree the key issues to be addressed are:

- Provision of appropriate infrastructure for tourism development and related opportunities in the Arthur River area is of strategic importance to the establishment of the State's far north-west as a significant tourism destination, creating economic benefits across the Cradle Coast region.
- Identification of strategic priorities for provision of infrastructure to underpin tourism development in the Circular Head area through local and regional tourism planning processes.
- Development of proposals for upgrading the Arthur River Road that meet local community and tourism development priorities, for consideration in Local and State Government budget processes.

Strategies

The parties agree the strategies they will employ are:

- The State Government and the Cradle Coast Authority will work with the Circular Head Council and other parties, through agreed regional tourism development processes, to provide a clear assessment of current and future demands and opportunities for tourism and related infrastructure development in the Circular Head area, including a detailed review of needs in the Arthur River area.
- Jointly work with Circular Head Council and other parties to prepare schedules for upgrading Arthur River Road that address tourism development and local community needs, for consideration in Council and State Government budget processes for 2002-03.
- Jointly work with Circular Head Council and other parties to develop strategies for addressing other key tourism and infrastructure development priorities in the Circular Head area through ongoing local, regional and State processes.

Performance Indicators

The parties agree the indicators to be used are:

- Within three months of signing this Agreement, the preliminary assessment of tourism opportunities and infrastructure needs in the Circular Head area will be completed.
- Within four months of signing this Agreement, or as required for consideration in 2002-03 budget processes, a schedule for the upgrade of Arthur River road will

SCHEDULE 4: TRANSPORT

be completed.

- Within six months of signing this Agreement, strategies for addressing other key tourism and infrastructure development priorities in the Circular Head area will be developed.
- Within twelve months of signing this Agreement, funding arrangements and work programs for agreed priority projects will be confirmed.

5. ENVIRONMENT PLANNING AND LAND MANAGEMENT

5.1 WASTE MANAGEMENT

Issues

The parties agree the key issue to be addressed is:

- An integrated regional approach to waste management is required, including waste prevention and minimisation, resource recovery and efficient use of regional assets and resources.

Strategies

The Parties agree the strategies they will employ are:

- The Parties will establish a Regional Waste Management Group, including State and Council representatives, to develop regional policies and strategies for waste management and minimisation programs that meet regional needs and address statewide waste management objectives.
- The Regional Waste Management Group will develop a Regional Waste Management Strategy and implementation program for consideration by participating Councils, taking into account the outcomes of the Premier's Local Government Council process.
- In consultation with industry, all levels of government and the community, the Regional Waste Management Group will review and update the Regional Waste Management Strategy as required to meet changing community needs and expectations.
- The State Government will conduct a regional collection of unwanted farm chemicals as part of a statewide hazardous waste management program.
- DPIWE and the Regional Waste Management Group will conduct annual regional forums to discuss developments and issues in waste management to facilitate improved information exchange.
- The Burnie Refuse Disposal Site is nearing capacity and the future disposal of refuse from Burnie should be considered in the light of a regional waste management strategy. DPIWE will, to the extent that legislative requirements and responsibilities permit, give favourable consideration to a short term (12-18 months) extension to the Burnie RDS if proposed by Burnie City Council.

Performance Indicators

The parties agree the indicators to be used are:

- Within 3 months of signing this Agreement, the Parties and Council representatives will meet and agree on the scope of the Regional Waste

SCHEDULE 5: ENVIRONMENT PLANNING AND LAND MANAGEMENT

Management Strategy and the membership of the Regional Waste Management Group.

- Within one year of signing this Agreement, the Regional Waste Management Group will draft a Regional Waste Management Strategy and prepare an implementation program for consideration by participating Councils.

5.2 NATURAL RESOURCE MANAGEMENT

Issues

The parties agree the key issues to be addressed are:

- Sustainable natural resource management in the Cradle Coast area.
- Effective regional delivery mechanisms for natural resource management in the Cradle Coast region, as part of the development of the Tasmanian Natural Resource Management Framework.

Strategies

The Parties agree the strategies they will employ are:

- Ongoing support for the regional Natural Resource Management Committee and its planning and delivery processes as part of the Tasmania Natural Resource Management framework.
- Integrate natural resource management with relevant components of the Partnership Agreement and other regional development initiatives in the region;

Performance Indicators

The parties agree the indicator to be used is:

- That the parties involved continue to support the Regional Natural Resource Management Committee in its planning and delivery processes.

5.3 NATURAL RESOURCE MANAGEMENT CAREERS

Issues

The parties agree the key issues to be addressed are:

- The economy of the region is reliant on the sustainable management of the region's soil, water, vegetation and other natural resources for its long term viability.
- Natural resource management is emerging as an important sector in the region with both the public and private sector contributing to employment and investment in natural resource management activities.
- There is a growing need to manage the education, training and employment aspects of natural resource management more effectively to create career pathways for new recruits and retain qualified staff in the region.
- The Cradle Coast Authority has allocated Sustainable Regions funding for targeted investment in one or more strategies as a basis for ongoing regional programs to develop career pathways for people engaged in natural resource management.

Strategies

The Parties agree the strategies they will employ are:

- Collaboration in the form of information, advice and participation to enable the development of options for the strategic investment of funds.
- Jointly consider the outcomes and processes for implementation of the strategies identified.
- Work together to ensure ongoing industry participation and support.
- Jointly consider potential funding and partnership arrangements in conjunction with other partners to implement identified projects.

Performance Indicators

The parties agree the indicators to be used are:

- By March 2004, specific strategies will have been developed on a partnership basis with industry and other institutions.
- By July 2004, funding will have been secured and implementation of identified strategies will have commenced.

6. FAMILY AND BUSINESS MIGRATION

Issues

The parties agree the key issues to be addressed are:

- The population of the Cradle Coast region has declined and aged over the past two decades.
- Young people leave the region for education and employment opportunities, while employers find it hard to recruit qualified people locally and attract suitable candidates from interstate.
- The new industries needed to rebuild the region's economy require immediate access to new skills and investment from outside the region as well as a longer-term supply of local candidates for skilled positions.
- The Cradle Coast Authority has allocated Sustainable Regions funding for targeted investment in one or more strategies as a basis for ongoing regional programs to address these issues on an ongoing basis.

Strategies

The Parties agree the strategies they will employ are:

- Collaboration with the Cradle Coast Population Taskforce in the form of information, advice and participation to enable the development of population strategies for strategic investment.
- Jointly consider the outcomes and processes for implementation of the strategies identified.
- Work together to ensure ongoing community and industry participation and support.
- Jointly consider potential funding and partnership arrangements in conjunction with other partners to implement identified projects.

Performance Indicators

The parties agree the indicators to be used are:

- By March 2004, specific population strategies will have been developed on a partnership basis with industry and community bodies.
- By July 2004, funding will have been secured and implementation of identified strategies will have commenced.

7. REGIONAL SPORTS AND RECREATION PLAN

Issues

The parties agree the key issues to be addressed are:

- The building of strategic capacity for the planning and management of sport and recreation provision within local government.
- The maintenance of cooperative approach to the management of strategic sport and recreation issues between local governments, the State, and the CCA.
- The Parties agree that addressing these two key issues will allow Local and State Governments to better respond to challenges that include the ageing of sport and recreation facilities, changing community needs and demands for new facilities, changing demographics, particularly the ageing and declining population within the region.

Strategies

The Parties agree the strategies they will employ are:

- Maintain the Recreation Advisory Group in association with the Cradle Coast Authority as the regional mechanism for the consideration of sport, recreation and physical activity issues for the duration of the Partnership Agreement.
- Work together under the established Recreation Planning Framework to identify strategic priorities to deliver better opportunities for sport, recreation and physical activities for the communities in the north west region.
- Implement key strategies in terms of the existing agreement entered into in 2001 and the new agreement to be finalised in 2004 between the Cradle Coast Authority and Sport and Recreation Tasmania to improve the provision and sustainability of sport and recreation facilities, programs and services.

Performance Indicators

The parties agree the indicators to be used are:

- The performance of the Recreation Advisory Group will be indicated by a review in June each year. This review will consider:
 - The number of recommendations implemented from the Recreation Planning Framework;
 - The number of strategic matters dealt with on behalf of the Cradle Coast Authority; and
 - The perceived value of the Group to key stakeholders.
- By May 2004 Sport and Recreation Tasmania and the Cradle Coast Authority would have agreed to a new Partnership Agreement for the continuation of the Recreation Advisory Group.

8. REGIONAL CULTURAL PLAN

Issues

The parties agree the key issues to be addressed are:

- The need to identify and document the unique cultural assets and attractions of the Cradle Coast region as a basis for increased participation in and promotion of the region's cultural heritage and culturally based enterprises, employment, tourism development and lifestyle opportunities.

Strategies

The Parties agree the strategies they will employ are:

- Form a skills-based Working Group with strong linkages to State and Local Government stakeholders and relevant community networks to jointly develop and oversee strategies, resourcing and management arrangements for initiatives that address the agreed issues, including but not limited to:
 - An audit or inventory of the region's cultural assets;
 - Documentation of 'stories' and themes that link and interpret events, places, people and things that make up the unique cultural character of the region;
 - Creation of information and interpretation products that enhance awareness, education and promotion of the region's cultural attributes;
 - Development of opportunities for increased participation, employment and investment in cultural activities and culturally-based enterprises; and
 - Establish linkages with Cradle Coast Tourism and Tourism Tasmania's strategic tourism industry development, training, marketing and promotional activities.
- Jointly develop recommendations for ongoing planning, promotion, administration and funding arrangements to underpin further development of the region's cultural assets and economies.

Performance Indicators

The Parties agree the indicators to be used are:

- Within one month of signing this Agreement, the working group will have met to identify key initiatives, initial resourcing requirements and funding sources held.
- Within three months of signing this Agreement, initial funding will be secured and key initiatives commenced.
- Within six months of signing this Agreement, detailed strategies and funding proposals for longer-term initiatives will be developed for public consultation and review by the parties.
- Any revised funding and partnership arrangements for a full-time regional arts @ work officer position need to be confirmed by March 2004

9. EDUCATION

Issues

The parties agree the key issues to be addressed are:

- Education should improve the lifelong learning of members of the community and thereby contribute to the economic development of the region. This issue will be addressed by the following goals:
- Raising the value that the region places on learning, including improved retention and participation;
- Foster personal and professional enterprise and entrepreneurship amongst individuals who will then contribute, as citizens, to the economic prosperity of the region; and
- Encouragement of community leaders (especially those in local government and in educational institutions) to be proactive in the promotion of these goals within the region.

Strategies

The Parties agree the strategies they will employ are:

- Jointly maintain a reference group to assist in the development of strategies addressing key learning goals at a regional scale.
- Jointly continue to manage a devolved grants program to foster local community-level innovations which address key goals and have potential for wider regional application.
- Provide incentives that assist young people to participate in further education and enhance employment of qualified people in the region, including but not limited to targeted provision of scholarships, bursaries and HECS rebates.
- Jointly develop coordinated leadership programs that enhance the capacity of young people to achieve greater self-determination and contribute to social and cultural change in the region.
- Continue to explore options for innovative partnerships between Commonwealth, State and Local governments, community and industry for funding and support of identified strategies.

Performance Indicators

The parties agree the indicators to be used are:

- Within two months of signing this Agreement, the reference group will be established.
- Within three months of signing this Agreement, the range of potential incentives

SCHEDULE 10: EDUCATION

will be identified and the exploration of their feasibility commenced.

- Within four months of signing this Agreement, funding and support options for agreed initiatives will have been identified and progressed to proposal stage, including options for innovative State-regional partnerships.
- That the reference group continues to meet on a regular basis to monitor identified issues, and in partnership continues to address issues on a regional scale.